

Annual Report



2014 Annual Report

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President and CEO Report



MARELLE THORNTON AM

It is with a great sense of shared accomplishment and with many amazing memories that I pen my last message for the Cerebral Palsy Alliance Annual Report.

After 31 years as a Board Member, twenty six years of which I have served as your President, I believe the time is right for me to retire and hand the reins to a new Chairman who will continue to lead the organisation into the evolving world of the National Disability Insurance Scheme and the opportunities this will bring for our clients and families.

I have thoroughly enjoyed my time as a director of Cerebral Palsy Alliance and extend my immense thanks for the confidence shown in me over these three decades. It has been a rare privilege indeed to work alongside so many wonderfully talented and committed people involved in the governance, management and running of the organisation.

My unswerving commitment and volunteer contribution to this great organisation and to the people it serves will endure and there are plans already for my future involvement with the life of the organisation beyond directorship, and I look forward to being part of them.

Babies, children and adults with cerebral palsy and their families have been, and always will be the inspirational force behind everything that Cerebral Palsy Alliance does, every day. I will remain forever proud and grateful to have contributed to the journey and growth of the organisation, and to have been part of the leadership team of Cerebral Palsy Alliance.

MESSAGE FROM THE PRESIDENT AND CEO

As we write this report, we are in the midst of one of our biggest fundraising campaigns – *Steptember*, and with \$3 million raised so far, it looks like it will be our biggest campaign yet. We have also seen other record breaking amounts raised this year at our CBD Golf Escape!, our inaugural Krazy Kosci Klimb and through our direct marketing activities.

In the area of government funding we have seen the National Disability Insurance Scheme (NDIS) launch in Newcastle, Lake Macquarie and the ACT. Our staff members have stepped up to the many challenges this has presented which have given us confidence in our future growth and the supports and services that we will provide.

To enable us to fully respond to the NDIS trial in the ACT as a registered provider of services and supports, we are about to officially open our new purpose-built site in Scullin. This service centre incorporates state-of-the-art therapy rooms, a fully equipped gym, a parent lounge, training and development areas and office space for our corporate and administration staff. Our Canberra centre will be a welcoming and contemporary venue for supporting people with cerebral palsy and other disabilities and their families. Our utmost thanks and appreciation go to Sargents Pies Charitable Foundation, Clubs ACT and the ACT Government for giving us the opportunity to build this state-of-the-art complex in the ACT. We are now well placed to expand our reach and increase our capacity to support children, teenagers and adults with disability living in the ACT and give greater choice and control to them, which is the essence of the NDIS ethos.





Building infrastructure and maintaining our current facilities to be comfortable and attractive to our clients are of high importance. This year we have seen significant renovations to our St Ives Community Access Service, our respite houses at St Ives, Dee Why and Chester Hill as well as site improvements at The Stuart Centre in the Newcastle region.

Much of our focus this year has been on our customer experience. This has stemmed from our current strategic plan where the number one goal is to have 'a customer focussed organisation ready for the National Disability Insurance Scheme'. The outcome of this goal is to provide an unrivalled customer experience at all stages of a client's journey. We set up a taskforce to enable consultation and insight into all areas of our services and to map a client's journey; not just in supports and therapy, but in all pathways leading to interaction with our organisation. This could be referrals, websites, network meetings, community boards, print media, social media, family members, and the list goes on. From this work we created a *customer charter*, which details what our customers should expect every time they interact with us. We want them to know they are in the right place, receiving the experience they need and value, every time. We see this as an essential ingredient in our long term success operating in a new competitive market, and it is therefore a long term project which will be cemented into our culture and values.

Our marketing activities have seen us listed as the 'second most influential brand' on LinkedIn – this was in direct competition with large corporate banks and associations. We have refreshed our website and introduced a new content strategy which has seen visitors to our site almost triple in 12 months and our Facebook community grow by 340%. We have embraced digital communication and are active on several social media platforms as well as running digital campaigns for our fundraising programs and client services. We have developed a television advertisement along with a marketing and communications plan to engage and reach potential new clients. These are benchmark activities and at initial evaluation are going well.

Through our Training Alliance we reached 5,428 people from over 50 organisations in the disability sector, equipping them to better serve their communities. We provided service to almost 4,000 clients, ran 26 equipment clinics and conducted 40 rural outreach services. Every day and in many and varied ways, our dedicated staff work to make a difference to people living with cerebral palsy and other disabilities.

Our research endeavours have continued at pace and achieved some very significant outcomes; in particular those that translate directly into intervention services for clients. Australian philanthropist, Len Ainsworth has pledged to donate \$1.25 million over the next five years to create the Ainsworth Chair of Technology and Innovation, a position focussing on harnessing advancing technology and innovation to accelerate the search for new and improved treatments and interventions for childhood disabilities and illnesses. This will be jointly managed by Cerebral Palsy Alliance and the Grace Centre for Newborn Care at Westmead. The Ainsworth Chair of Technology and Innovation is believed to be the first in the world focussing on children's health, in particular disability.

In July we held the 3rd International Cerebral Palsy Summit (supported by the Balnaves Foundation) with the world's leading cerebral palsy experts to review current guidelines on early diagnosis of cerebral palsy. Cerebral Palsy Alliance's Professor Nadia Badawi AM and Professor Iona Novak presented on their Australian team of researchers. They called for the introduction of a new early diagnosis method in clinics around the world, called the General Movements Assessment - a technique that enables doctors to identify cerebral palsy in babies as young as 3 months rather than waiting up to 19 months for a diagnosis and treatment.



In the last 12 months we have awarded more than \$2.5 million in research grants and career development awards to researchers across the globe. These grants will support researchers to continue to refine our understanding of the causes of cerebral palsy, the most effective interventions and its prevention and cure.

In June 2014, Professor Nadia Badawi, the Macquarie Group Foundation Chair of Cerebral Palsy and Head of the Research Foundation of Cerebral Palsy Alliance, was honoured for her lifetime of dedication. She was awarded Membership of the Order of Australia (AM) for her efforts to find cerebral palsy prevention and cure and for her significant service to paediatrics and neo-natal intensive care medicine as a clinician and researcher. Professor Badawi's dedication, commitment and determination have been responsible for putting cerebral palsy prevention, cure and intervention on the world research agenda and for putting cerebral palsy research under the international spotlight; and the results have been ground-breaking. It was less than a decade ago that the medical world thought cerebral palsy prevention and cure were simply not possible. Thanks to Professor Badawi's efforts, the pendulum has swung such that some of the world's best research minds are now working collaboratively and proactively to find ways not only to prevent cerebral palsy and to establish best practice interventions to minimise its impact, but also to find a cure.

Professor Iona Novak, Head of the Cerebral Palsy Alliance Research Institute won a prestigious Fulbright Professional Scholarship to go to the University of California, San Francisco for four months to continue her work on accelerating the rate of research and breakthroughs that will directly benefit people with cerebral palsy. Under the Fulbright Program, one of the most prestigious award programs worldwide, selected Australians receive a scholarship to study, conduct research, or exercise their talents in the USA.

In July 2014, in our enthusiasm to embed technology and innovation into our supports and services, we hosted Australia's first Enabled by Design-athon, in partnership with the University of Technology, Sydney. This was a unique event which aims to change the world for people with a disability. Over 120 designers, engineers, UTS students and people with a disability worked in teams over 2 days, developing ideas and rapidly prototyping to inspire Australia's mainstream design and technology community to embrace universal design – 'design for all' – including for people with a disability.

Fast on the heels of the Design-athon is the 3rd World CP Day. This year we have a record number of disability organisations from 47 countries – including the USA, Canada, India, China, Indonesia, France, Germany and The Netherlands - 300 organisations supporting the 17 million people around the world living with cerebral palsy. The purpose of the campaign is to help change the world for people living with cerebral palsy by asking them, or people close to them, to post an idea online which has the potential to make their lives easier – all led by Cerebral Palsy Alliance.

As we head into our exciting future, we are still grounded by the thousands of stories of courageous individuals that we work with every day. In that spirit, we were honoured to host the Bev and Bart book launch. The book was written by Colin 'Bart' Barton who quite literally has grown up with our organisation and is one of our much-loved and respected residents. In the book Bart tells of his relationship with his Bev. *'I just wanted the world to know about Bev and me, our relationship, and what we went through to be together'*, Bart said. *'Our love was a once-in-a-lifetime kind of love, and I hope our commitment to overcoming prejudices and finally being able to marry has helped others who may have followed in our footsteps.'* Bev passed away in 1998 while being treated for breast cancer. Bart still lives in the same room the couple shared at Cerebral Palsy Alliance's Venue Burges House at Allambie Heights.

Again we are proud to report a year of record highs in fundraising, donor acquisition and partnering with some amazing organisations and individuals who give their time tirelessly and with passion. We collectively raised over \$23.7 million. These funds will enable us to improve our response to the essential needs of our clients; to expand our services in areas of high population growth; to help fund our capital works' program to improve our facilities; and to support important research projects.

Our total income for the financial year was \$81 million. Funding from government was \$48.4 million and particular thanks go to the Australian Government's Department of Families, Housing and Community Services and Indigenous Affairs and the Department of Education, Employment and Workplace Relations; the NSW State Government's Departments of Ageing, Disability and Home Care; Department of Health; and the NSW Department of Education and Communities. Our partnerships with government are valued highly indeed.

As always, with deep gratitude we acknowledge the outstanding support of our corporate, foundation, community and individual donors who often combine generous financial contributions with meaningful volunteering and advocacy. Our loyal corporate supporters and our band of over 1000 volunteers continue to extend our circles of support and influence. Our appreciation goes to The Hon. John Dowd AO, Goodwill Ambassador, and The Hon. Margaret Reid AO, our patron in the ACT, for their wisdom, guidance and loyalty and for the time they give so generously to our cause.

To all members of the Council of Governors of the Research Foundation of Cerebral Palsy Alliance, we extend sincere thanks for their extraordinary effort and success in attracting support for the best and most meaningful cerebral palsy research.

On behalf of members and clients, we salute the passion, professionalism and performance of our 1000 strong staff members who strive every day to ensure the very best for people with cerebral palsy, their families and carers. At Cerebral Palsy Alliance we have a talented workforce second to none.

We gratefully acknowledge our Board of Directors. Their time, energy and expertise are given so generously to the stewardship of our organisation on behalf of members and clients. Company directorship is increasingly complex and demanding and in recognition of this, the Board actively seeks out opportunities for ongoing education and accreditation to ensure good governance standards are achieved.

As a new era in disability support unfolds and as we head into 2015, Cerebral Palsy Alliance is positioned as a sector leader, ready and able to serve its clients and customers through a range of quality service types and supports. Across the entire organisation, we will continue to focus on how to achieve the best customer experience for those who come towards us and how best to resource those supports that our customers tell us add the greatest value to their lives.

At the same time we will be preparing to define the future shape and size of our organisation by being ready, agile, discerning and selective about opportunities for growth and diversity.

Unchanging though will be our values and our purpose.

We are committed to building futures and to an inclusive society for people with cerebral palsy and their families.

Marelle Thornton AM / Rob White

We provided service to almost 4,000 clients, ran 26 equipment clinics and conducted 40 rural outreach services.

Through our Training Alliance we reached 5,428 people from over 50 organisations in the disability sector, equipping them to better serve their communities.

Every day and in many and varied ways, our dedicated staff work to make a difference to people living with cerebral palsy and other disabilities.



Directors' Report

30 JUNE 2014

The Directors present their report together with the financial report of Cerebral Palsy Alliance ('the Company') and the Group, being the Company and its controlled entities, for the year ended 30 June 2014 and the auditor's report thereon.

The Directors of the Company during the year and at the date of this report were:

MARELLE THORNTON AM, DipTeach, FAICD

Marelle has been a Director since October 1983. She is the President of Cerebral Palsy Alliance, Chairman of the Board of Directors, Chairman of the Nominations and Governance Committee, and a member of the Human Resources Committee, the Finance and Audit Committee, the Community Relations, Fundraising and Marketing Committee, and the Services Committee. She is also a board representative to the Enterprise Risk Management Committee.

Marelle retired as a primary school teacher in 2008.

CAIN BECKETT BEc, MIntS, FAICD

Cain has been a Director since November 2003. He is a member of the Finance and Audit Committee, the Services Committee, and the Nominations and Governance Committee.

Cain is Chairman of the Disability Council of NSW, the official disability advisory body to the NSW Government. He is also a Director of the Attitude Foundation which aims to improve the representation in the media of people with disability.

Cain is a Director within PricewaterhouseCooper's management consulting practice.

MARK BRYANT OAM, MA, FCA, MAICD

Mark has been a Director since December 1997. He is a Vice-President of Cerebral Palsy Alliance, Chairman of the Finance and Audit Committee and a member of the Community Relations, Fundraising and Marketing Committee, and the Nominations and Governance Committee.

Mark has over 35 years of experience in public accounting. He was formerly a partner in Arthur Andersen and a partner and member of the Board of Partners of Ernst & Young.

Mark is a consultant to the advisory and investment firm, KordaMentha.

ANDREW BUCHANAN PSM, MAICD, AIMM

Andrew has been a Director since August 2010. He is Chairman of the Research Committee, and a member of the Ethics Committee and the Community Relations, Fundraising and Marketing Committee.

In 2011, after 8 years in the role, Andrew retired as Chairman of the Disability Council of NSW, the official disability advisory body to the NSW Government. He has more than 40 years' experience in broadcasting, communications and media, having spent his career at the ABC.

Andrew is the Principal of AB Communicates where he advises on communications and media. He also manages his winery at Queens Pinch Vineyard in Mudgee.

KATHRYN DENT MLLR LLB (HONS), GAICD, CAHRI, Accredited Specialist in Employment and Industrial Law (Law Soc of NSW)

Kathryn has been a Director since August 2013. She is Chairman of the Human Resources Committee.

Kathryn was admitted as a lawyer in 1994. She has practised exclusively in workplace relations law for over 15 years.

Kathryn is a Director of People + Culture Strategies, a specialist workplace relations law firm. She has a particular interest in workforce development and human resources management in the disability sector.

ALEXANDRA GREEN BE (Bachelor of Engineering (Mechanical)), GAICD, and Paralympian

Alex has been a Director since August 2011. She is a member of the Human Resources Committee, the Research Committee and the Ethics Committee.

Alex is a graduate in Mechanical Engineering from the University of New South Wales.

Alex is an Australian representative for both Para-cycling and adaptive rowing. She is the 2012 World Champion for the C4 Individual Pursuit cycling and won a bronze medal at the 2012 London Paralympic Games.



PAUL MASI BEc, MAICD

Paul has been a Director since March 2013. He is a Vice-President of Cerebral Palsy Alliance, and a member of the Finance and Audit Committee.

Paul was Chief Executive Officer and Managing Director of Austock Group from March 2010 to March 2012. Formerly he was Country Head and Chief Executive Officer of Bank of America Merrill Lynch in Australia.

Paul is Chairman of Shaw Stockbroking, a Non-executive Director of The Girls and Boys Brigade, a Non-executive Director of Blue Sky Alternative Access Fund Ltd, and an advisor to the board of Eminence Capital.

ROBERT MILLER AM, FAICD, FAMI

Bob has been a Director since May 1999. He is a member of the Community Relations, Fundraising and Marketing Committee, the Services Committee, the Human Resources Committee, and the Finance and Audit Committee. He is also a board representative to the Enterprise Risk Management Committee.

Bob is the Principal of Australia Street Consulting Pty Ltd which advises the automotive industry, advertising agencies and others on marketing. Previously, Bob was General Manager – Marketing, Toyota Australia.

Bob is an Adjunct Professor, teaching postgraduate students in Macquarie University's Faculty of Business and Economics, and sits on the Dean of that faculty's Industry Advisory Committee.

MICHELLE NOORT RN, CCC, MHSC, CRT Public Sector Management, MAICD

Michelle has been a Director since February 2011. She is Chairman of the Services Committee.

Michelle has worked in the public health sector for over 30 years in New South Wales, Victoria and South Australia.

Michelle is the Director of Integrated Care, Planning and Performance of the Illawarra Shoalhaven Local Health District.

Michelle is also a member of the Board of the Australian Health Services Institute of the University of Wollongong.

JOHN SINTRAS GAICD

John has been a Director since August 2009. He is Chairman of the Community Relations, Fundraising and Marketing Committee, and a member of the Finance and Audit Committee.

In 2012 John was the inaugural Media Federation of Australia's Hall of Fame inductee. He was also named the Australian Marketing Institute's Marketer of the Year for 2012.

John is Chairman of Starcom MediaVest Group (SMG) Australia, and Director of SMG's Global Experience Product, responsible for the quality, innovation and continued development of the group's product around the world.

Company Secretary

The Company Secretary at the end of the financial year was:

ANTHONY CANNON BA (Econ), FCIS, CPA, MAICD, M. Mgt, M. Bus Law

Tony has been employed by Cerebral Palsy Alliance since 1988. In 1996 he was appointed Company Secretary to the Board and all Board Committees. Tony is also the General Manager, Compliance.

THE BOARD OF DIRECTORS' MEETINGS

The number of Directors' meetings (including meetings of committees of Directors) and number of meetings attended by each of the Directors of the Company during the financial year were:

	Board of Directors' Meetings		Finance and Audit Committee Meetings		Human Resources Committee Meetings		Services Committee Meetings		Community Relations, Fundraising and Marketing Committee Meetings		Research Committee Meetings	
Board Members	Number eligible to attend	Number attended	Number eligible to attend	Number attended	Number eligible to attend	Number attended	Number eligible to attend	Number attended	Number eligible to attend	Number attended	Number eligible to attend	Number attended
Cain Beckett	10	7	4	3			4	3				
Mark Bryant OAM	10	8	4	4					3	2		
Andrew Buchanan	10	8							3	3	8	7
Kathryn Dent	9	9			2	2						
Alexandra Green	10	6			3	1					8	6
Paul Masi	10	10	4	4								
Robert Miller AM	10	10	4	4	3	2	4	3	3	2		
Michelle Noort	10	6					4	4				
John Sintras	10	7	4	3					3	3		
Marelle Thornton AM	10	9	4	3	3	3	4	3	3	3		

Kathryn Dent was appointed to the Board of Directors on 21 August 2013.

The business of the Nominations and Governance Committee in 2013/2014 was conducted as required, and in the context of the appropriate Board meeting.

BOARD COMMITTEES

The agendas for Committee meetings are prepared in conjunction with the Chairs of the relevant Committees. Papers and submissions are distributed to Committee members in advance and each Committee is free to invite members of management or others to attend meetings, or take external advice, when considered appropriate.

The purpose and function of these Board Committees are described below.

Finance and Audit Committee

The Finance and Audit Committee enhances the credibility, objectivity and accountability of the Company by assisting the Board in discharging its responsibilities in relation to financial management, monitoring and controlling risk, internal control systems and reporting financial information.

The Committee also provides a forum for communication between the Board, senior management and the external auditors.

Human Resources Committee

The Human Resources Committee advises and makes recommendations to the Board on the development, implementation and review of policies in the Human Resources and Industrial Relations areas, including any references from the Board in respect of Human Resources management and Industrial Relations.

Services Committee

The Services Committee reviews, advises and makes recommendations to the Board on the nature and scope of service practice and delivery within Cerebral Palsy Alliance.

The Committee also consults widely with stakeholders through client and family forums about effective service delivery so that issues of duty of care, legal liability and service quality are brought to the Board's attention.

Community Relations, Fundraising and Marketing Committee

The Community Relations, Fundraising and Marketing Committee considers matters related to the image and profile of the organisation - its cause and its clients, community and corporate partnerships and programs and opportunities for increasing funds from both existing and new fundraising ventures.

The Committee also advises and makes recommendations on the financial viability, ethics and legal aspects of existing and proposed fundraising and marketing programs.

Research Committee

The Research Committee considers all submissions regarding research in terms of the effective use of organisational resources, applicability to people with cerebral palsy and the alignment to priorities within its research agenda.

Approved research projects are referred to the Ethics Committee for consideration and ethical approval. All recommendations of the Ethics Committee in respect of research proposals are made to the Board.

Nominations and Governance Committee

The Nominations and Governance Committee assists the Board in fulfilling its governance responsibilities for matters of succession planning and appointments to the Board and senior management, formulating Directors' induction programs, assessing Board and Director performance and reviewing and assessing Committee membership.

ETHICS COMMITTEE

Cerebral Palsy Alliance has an Ethics Committee which ensures full and appropriate consideration is given to any potential risks, harms and benefits associated with participation in a research study. The Committee may propose changes to the study that will manage/minimise risks and improve the understanding of potential harms and benefits so that participants are able to provide informed consent.

The Ethics Committee is not designated as a Committee of the Board.

GOVERNANCE

The Company and its controlled entities are companies limited by guarantee with the exception of The Cerebral Palsy Foundation Pty Ltd which is a proprietary limited company. The Company is governed by Directors who are elected by the members in a general meeting. Any member of the Company is eligible to be elected to the Board, if correctly nominated.

The Articles of Association limit the number of Directors to a minimum of five and a maximum of ten. Half of the Directors retire each year but may seek re-election.

Resolution requirements for general meetings are in accordance with the ACNC 2012 Act.

DIRECTOR EDUCATION

The Company has a formal process to educate new Directors about the nature of the organisation, current issues, the corporate strategy and the expectations of the Company concerning performance of Directors.

Directors also have the opportunity to visit Company facilities and meet with management to gain a better understanding of its operations. Directors are given access to continuing education opportunities to update and enhance their skills and knowledge.

PRINCIPAL ACTIVITIES AND OBJECTIVES

The principal activities of the Company and its controlled entities are to provide access to a range of services and facilities to children and adults with cerebral palsy and their families in NSW and the ACT and, where applicable, to people with other disabilities who can benefit from the services.

There were no significant changes in the nature of the activities of the Group during the year.

The activities of the Company and its controlled entities are directed as follows:

Cerebral Palsy Alliance – Our Purpose

For people with cerebral palsy,
building futures



CEREBRAL PALSY ALLIANCE'S OBJECTIVE

The long-term objective of Cerebral Palsy Alliance is an inclusive society for people with cerebral palsy and their families.

The 2013-2016 Strategic Plan articulates the following four key goals and eighteen outcomes:

KEY GOAL 1 - A customer-focussed organisation ready for the National Disability Insurance Scheme

1. An unrivalled customer experience
2. The right services in the right markets
3. Expanded opportunities for self-managed and self-directed lifestyle packages and transition support for clients and families
4. A lead provider in National Disability Insurance Scheme trial sites
5. World leading assistive technology solutions

KEY GOAL 2 - Recognition as the authority on cerebral palsy

6. World class evidence-based services in cerebral palsy
7. Leadership in information and knowledge about cerebral palsy
8. Leadership in education about cerebral palsy
9. Effective advocacy for cerebral palsy
10. An appreciated brand

KEY GOAL 3 - Leadership in research into prevention, management and cure of cerebral palsy

11. A research roadmap that provides direction for new discoveries
12. IMPACT for CP as the hub for research collaboration
13. Sustainable partnerships and infrastructure to support cerebral palsy research and our Research Foundation
14. A strong voice in the translation and adoption of evidence-based research

KEY GOAL 4 – An innovative and productive organisation

15. Improved commercial acumen and governance structures
16. A work culture of inclusiveness, engagement and participation
17. An expansion of alliances and partnerships
18. A workforce driving creative solutions

OPERATING AND FINANCIAL REVIEW

The deficit of the Group for the financial year was \$152,000 (2013: surplus of \$318,000). The Company and each of its controlled entities are exempt from Income Tax.

STATE OF AFFAIRS

In the opinion of the Directors there were no significant changes in the state of affairs of the Group that occurred during the financial year under review that are not otherwise disclosed in this report or the financial statements.

ENVIRONMENTAL REGULATIONS

The Group's operations are not subject to any significant environmental regulations under either Commonwealth or State legislation. The Board believes that the Group has adequate systems in place for the management of its environmental requirements.

SUBSEQUENT EVENTS

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Company, to affect significantly the operations of the Group, the results of those operations, or the state of affairs of the Group, in future financial years.

DIVIDENDS

The Company and its controlled entities are prohibited by their Constitutions from paying dividends to its members.

LIKELY DEVELOPMENTS

The Directors do not believe it likely that there will be any material changes in the operations of the Group for the next twelve months.

TAX DEDUCTIBILITY OF DONATIONS

The Company is a deductible gift recipient as defined in the Income Tax Assessment Act. Donations of \$2.00 or more are tax deductible in Australia.

DIRECTORS' BENEFITS

Since the end of the previous financial year, no Director received or became entitled to receive remuneration. The Board members of the Company provide their time and expertise on an entirely voluntary basis and receive no fees, salaries or benefits for the work that they undertake on behalf of the Board.

INDEMNIFICATION AND INSURANCE OF DIRECTORS AND OFFICERS

Since the end of the previous financial year, the Company has not indemnified or made a relevant agreement for indemnifying against a liability of any person who is or has been an officer or auditor of the Company.

Since the end of the previous financial year, the Company has paid premiums in respect of directors' and officers' liability and legal expenses' insurance contracts. These insurance contracts insure against liability (subject to specific exclusions) for persons who are or have been directors or executive officers of the Company.

The Directors have not included details of the nature of the liabilities covered nor the amount of the premium paid in respect of the directors' and officers' liability and legal expenses' insurance contracts, as such disclosure is prohibited under the terms of the contract.

ROUNDING OFF

The Company is an entity to which ASIC Class Order 98/100 applies and, accordingly, amounts in the Financial Statements and Directors' Report have been rounded to the nearest thousand dollars, unless otherwise stated.

LEAD AUDITOR'S INDEPENDENCE DECLARATION

The Lead Auditor's Independence Declaration is set out on page 32 and forms part of the Directors' Report for the financial year ended 30 June 2014.

MEMBERS

As at 30 June 2014 there were 353 members (2013: 399 members) of the Company.

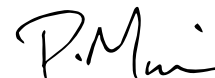
In accordance with the Company's Memorandum and Articles of Association, each member of the Company has a maximum liability of \$20 in the event of the Company being wound up while he/she is a member (or within one year after he/she ceases to be a member) for payment of the debts and liabilities of the Company contracted before he/she ceased to be a member.

There are four categories of members: Members with a Disability; Support Members; Honorary Life Members; Invited Members.

Signed in accordance with a resolution of the directors:



M. Thornton AM
Director
Allambie Heights
23 September 2014



P. Masi
Director
Allambie Heights
23 September 2014



Directors' Declaration

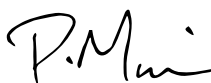
In the opinion of the directors of Cerebral Palsy Alliance (the Company):

- (a) the consolidated financial statements and notes that are set out on pages 14 to 31 are in accordance with the Australian Charities and Not-for-profits Commission Act 2012, including:
 - (i) giving a true and fair view of the Group's financial position as at 30 June 2014 and of its performance, for the financial year ended on that date; and
 - (ii) complying with Australian Accounting Standards – Reduced Disclosure Regime and the Australian Charities and Not-for-profits Commission Regulation 2013; the Charitable Fundraising Act (NSW) 1991 and the Charitable Collections Act (WA) 1946; and
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable;
- (c) there are reasonable grounds to believe that the Company and the Group entities identified in Note 24 will be able to meet any obligations or liabilities to which they are or may become subject to by the virtue of the Deed of Cross Guarantee between the Company and those Group entities pursuant to ASIC Class Order 98/1418.

Signed in accordance with a resolution of the directors:



M. Thornton AM
Director
Allambie Heights
23 September 2014



P. Masi
Director
Allambie Heights
23 September 2014

Declaration by Chief Executive Officer

IN RESPECT OF FUNDRAISING APPEALS

I, Rob White, Chief Executive Officer of Cerebral Palsy Alliance, declare in my opinion that:

- (a) the consolidated financial statements give a true and fair view of all income and expenditure of Cerebral Palsy Alliance and its controlled entities with respect to fundraising appeal activities for the financial year ended 30 June 2014;
- (b) the consolidated statement of financial position gives a true and fair view of the state of affairs with respect to fundraising appeals conducted by the organisation as at 30 June 2014;
- (c) the provisions of the Charitable Fundraising (NSW) Act 1991 and Regulations and the conditions attached to the authority have been complied with for the financial year ended 30 June 2014; and
- (d) the internal controls exercised by Cerebral Palsy Alliance are appropriate and effective in accounting for all income received and applied by the organisation from any of its fundraising appeals.



Rob White
Chief Executive Officer
Allambie Heights
23 September 2014

Consolidated Statement of Financial Position

AS AT 30 JUNE 2014

	NOTE	2014 \$'000	2013 \$'000
ASSETS			
Cash and cash equivalents	8	2,723	3,411
Trade and other receivables	9	4,667	3,248
Inventories	10	216	157
Investments	11	2,115	2,302
TOTAL CURRENT ASSETS		9,721	9,118
Investments	11	25,541	22,583
Property, plant and equipment	12	36,925	36,544
Intangible assets	13	856	1,087
TOTAL NON-CURRENT ASSETS		63,322	60,214
TOTAL ASSETS		73,043	69,332
LIABILITIES			
Trade and other payables	14	7,822	6,397
Employee benefits	15	7,438	6,894
TOTAL CURRENT LIABILITIES		15,260	13,291
Employee benefits	15	1,169	1,031
TOTAL NON-CURRENT LIABILITIES		1,169	1,031
TOTAL LIABILITIES		16,429	14,322
NET ASSETS		56,614	55,010
EQUITY			
General funds		55,009	54,691
Fair value reserve	16	1,605	319
TOTAL EQUITY		56,614	55,010

THE NOTES ON PAGES 18 TO 31 ARE AN INTEGRAL PART OF THESE CONSOLIDATED FINANCIAL STATEMENTS.

Consolidated Statement of Comprehensive Income

FOR THE YEAR ENDED 30 JUNE 2014

	NOTE	2014 \$'000	2013 \$'000
Revenue from government funding	4	48,446	46,289
Revenue from fundraising and bequests		23,685	22,059
Revenue from rendering of services		5,577	4,856
Revenue from sale of goods		1,033	1,299
Accommodation expenses		(15,424)	(16,005)
Individual and family support expenses		(22,556)	(20,576)
Employment services expenses		(6,271)	(6,437)
Community access service expenses		(7,492)	(6,534)
Technical services expenses		(2,584)	(2,548)
Community education and information expenses		(5,934)	(5,049)
Research grants and expenses		(1,994)	(1,470)
Fundraising expenses		(8,195)	(6,973)
Cost of goods sold		(391)	(685)
Gross surplus		7,900	8,226
Rental income		17	38
Other expenses	6	(10,263)	(10,459)
Gain on sale of property, plant and equipment		182	360
Results from operating activities		(2,164)	(1,835)
Net finance income	7	2,012	2,153
Surplus/(Deficit) before income tax		(152)	318
Income tax expense	2(m)	-	-
Surplus/(Deficit) for the year after income tax		(152)	318
Other comprehensive income			
Items that will not be reclassified to surplus or deficit:			
Net change in fair value of other investments	7	1,756	1,455
Total other comprehensive income, after income tax		1,756	1,455
Total comprehensive income for the year		1,604	1,773

THE NOTES ON PAGES 18 TO 31 ARE AN INTEGRAL PART OF THESE CONSOLIDATED FINANCIAL STATEMENTS.

Consolidated Statement of Changes in Equity

FOR THE YEAR ENDED 30 JUNE 2014

	NOTE	GENERAL FUNDS \$'000	FAIR VALUE RESERVE \$'000	TOTAL EQUITY \$'000
Balance at 1 July 2012		54,255	(1,018)	53,237
Surplus for the year		318	-	318
<i>Other comprehensive income</i>				
Net change in fair value of investments	7	-	1,455	1,455
Total other comprehensive income for the year		-	1,455	1,455
Total comprehensive income for the year		318	1,455	1,773
Transfer of loss on sale of investments classified as fair value through other comprehensive income		118	(118)	-
Balance at 30 June 2013		54,691	319	55,010
Balance at 1 July 2013		54,691	319	55,010
Deficit for the year		(152)	-	(152)
<i>Other comprehensive income</i>				
Net change in fair value of investments	7	-	1,756	1,756
Total other comprehensive income for the year		-	1,756	1,756
Total comprehensive income for the year		(152)	1,756	1,604
Transfer of gain on sale of investments classified as fair value through other comprehensive income		470	(470)	-
Balance at 30 June 2014		55,009	1,605	56,614

THE NOTES ON PAGES 18 TO 31 ARE AN INTEGRAL PART OF THESE CONSOLIDATED FINANCIAL STATEMENTS.

Consolidated Statement of Cash Flows

FOR THE YEAR ENDED 30 JUNE 2014

	NOTE	2014 \$'000	2013 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash receipts in the course of operations		84,278	81,805
Cash payments to suppliers and employees		(83,090)	(83,155)
Net cash from operating activities		1,188	(1,350)
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest received		307	348
Distributions from trusts and dividends		1,563	1,669
Acquisition of property, plant and equipment		(3,686)	(5,886)
Acquisition of intangible assets		(60)	(488)
Net sale/(purchase) of other investments		(852)	6,224
Proceeds from sale of property, plant and equipment		874	1,488
Net cash used in investing activities		(1,854)	3,355
CASH FLOWS FROM FINANCING ACTIVITIES			
Financing costs		(22)	(9)
Net cash used in financing activities		(22)	(9)
Net increase/(decrease) in cash and cash equivalents		(688)	1,996
Cash and cash equivalents at the beginning of the financial year		3,411	1,415
Cash and cash equivalents at the end of the financial year		2,723	3,411

THE NOTES ON PAGES 18 TO 31 ARE AN INTEGRAL PART OF THESE CONSOLIDATED FINANCIAL STATEMENTS.

Notes to and forming part of the Financial Statements

FOR THE YEAR ENDED 30 JUNE 2014

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1. BASIS OF PREPARATION

REPORTING ENTITY

Cerebral Palsy Alliance (formerly The Spastic Centre of New South Wales) ("the Company") is a company limited by guarantee and is domiciled in Australia. The address of the Company's registered office is 187 Allambie Road, Allambie Heights, NSW 2100. The consolidated financial statements as at and for the year ended 30 June 2014 comprise the financial statements of the Company and its controlled entities (together referred to as the "Group").

The principal activities of the Group are to provide access to a range of services and facilities to children and adults with cerebral palsy and their families in NSW and the ACT and, where applicable, to other people with disabilities who can benefit from the services.

The financial report was authorised for issue by the Board of Directors on 23 September 2014.

A) STATEMENT OF COMPLIANCE

The consolidated financial statements are Tier 2 general purpose financial statements which have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements (AASB-RDRs) (including Australian interpretations) adopted by the Australian Accounting Standards Board (AASB) and the Australian Charities and Not-for-profits Commission Act 2012 and legislation.

In the opinion of the Directors, having regard to the not-for-profit nature of the Group's business, the terms used in the prescribed format of the Statement of Comprehensive Income are not appropriate. "Profit or Loss" in the prescribed format of the Statement of Comprehensive Income has been substituted by "Surplus or Deficit".

The Group has also early adopted AASB 9 Financial Instruments (2009) with a date of initial application of 1 July 2010. AASB 9 requires that the Group classifies its financial assets at either amortised cost or fair value depending on the Group's business model for managing its financial assets and the contractual cash flow characteristics of the financial assets.

B) BASIS OF MEASUREMENT

The consolidated financial statements have been prepared on the historical cost basis except for financial assets that are measured at fair value.

Notes 2b) (ii) and 3 below identify the financial assets and the methods used to measure fair values.

C) FUNCTIONAL AND PRESENTATION CURRENCY

These consolidated financial statements are presented in Australian dollars which is the Group's functional currency.

The Company is of a kind referred to in ASIC Class Order 98/100 dated 10 July 1998 and in accordance with that class order, all financial information has been rounded to the nearest thousand unless otherwise stated.

D) USE OF ESTIMATES AND JUDGEMENTS

The preparation of financial statements in conformity with AASBs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from the estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate was revised and in any future periods affected.

2. SIGNIFICANT ACCOUNTING POLICIES

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements and by all entities comprised within the Group, except for the changes below.

The Group has adopted the following new standards and amendments to standards, including any consequential amendments to other standards with a date of initial adoption of 1 July 2013:

- AASB 13 Fair Value Measurement
- AASB 119 Employee Benefits (2011)

The nature and effects of the changes are explained below.

A) BASIS OF CONSOLIDATION

Subsidiaries

Subsidiaries are entities controlled by the Company. Control exists when the Company has the power, directly or indirectly, to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that presently are exercisable or convertible are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

Transactions eliminated on consolidation

Intragroup balances and any unrealised gains and losses or income and expenses arising from intragroup transactions are eliminated in preparing the consolidated financial statements.

B) FINANCIAL INSTRUMENTS

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Group has no derivative financial assets or liabilities.

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

B) FINANCIAL INSTRUMENTS (CONTINUED)**(i) Non-derivative financial liabilities**

The Group initially recognises financial liabilities on the date at which it becomes a party to the contractual provisions of the instrument. The Group derecognises a financial liability when its contractual obligations are discharged or cancelled or expire.

The Group has the following non-derivative financial liabilities: trade and other payables. These financial liabilities are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition these financial liabilities are measured at amortised cost using the effective interest rate method.

(ii) Non-derivative financial assets

The Group initially recognises financial assets on the trade date at which the Group becomes a party to the contractual provisions of the instrument.

Financial assets are initially measured at fair value. The Group subsequently measures financial assets at either fair value or amortised cost.

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

On initial recognition, the Group classifies its financial assets as subsequently measured at either amortised cost or fair value, depending on its business model for managing the financial assets and the contractual cash flow characteristics of the financial assets.

Financial assets subsequently measured at amortised cost

A financial asset is subsequently measured at amortised cost using the effective interest method and net of any impairment loss, if:

- the asset is held within a business model with an objective to hold assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise, on specified dates, to cash flows that are solely payments of principal and interest.

Financial assets subsequently measured at amortised cost comprise cash and cash equivalents and trade and other receivables. All changes in value are recognised in surplus or deficit.

Financial assets subsequently measured at fair value

Financial assets other than those classified as financial assets measured at amortised cost are subsequently measured at fair value with all changes in fair value recognised in surplus or deficit, except in the case of some investments, as indicated in the following paragraph.

For investments in equity instruments not held for trading, the Group may elect at initial recognition to recognise subsequent changes in fair value in other comprehensive income. For these instruments, changes in fair value, including realised gains and losses are never reclassified to surplus or deficit. Dividends earned from these investments are recognised in surplus or deficit unless the dividends clearly represent a recovery of part of the cost of investment.

B) FINANCIAL INSTRUMENTS (CONTINUED)

In the remainder of these Notes:

- Financial assets whose subsequent changes in fair value are recorded through surplus or deficit are referred to as "Financial assets at fair value through surplus or deficit"; and
- Financial assets whose subsequent changes in fair value are recorded through other comprehensive income are referred to as "Financial assets at fair value through other comprehensive income".

C) INVENTORIES

Inventories are valued at the lower of cost and net realisable value, with net realisable value being the estimated selling price in the ordinary course of business less the estimated costs of completion and selling expenses.

Cost is based on the first-in first-out principle and includes expenditure incurred in bringing inventories to their existing location and condition.

D) PROPERTY, PLANT AND EQUIPMENT**Recognition and measurement**

Items of property, plant and equipment are stated at cost less accumulated depreciation and impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Parts of an item of property, plant and equipment that have different useful lives are accounted for as separate items of property, plant and equipment.

The value of in-kind donations is determined by independent valuation at the time of the donation.

Gains or losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds of disposal with the carrying amount of property, plant and equipment and are recognised net within surplus or deficit.

Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The carrying amount of the replaced part is derecognised.

The costs of the day-to-day servicing of property, plant and equipment are recognised in surplus or deficit as incurred.

Depreciation and amortisation

Items of property, plant and equipment, including buildings, leasehold improvements and motor vehicles, but excluding freehold land, are depreciated over their estimated useful lives using the straight-line method.

Assets are depreciated from the date of acquisition.

Depreciation is calculated on the depreciable amount, which is the cost of the asset, or other amount substituted for cost, less its residual value.

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

D) PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Depreciation rates used for each class of asset are as follows:

Buildings	4%
Crown Land Improvements	4%
Plant and Equipment	15-25%
Motor Vehicles	15-20%

Depreciation of an asset under construction begins from the date the asset is ready for use.

The residual value, the useful life and the depreciation method applied to an asset are reassessed at the reporting date and adjusted if appropriate.

E) INTANGIBLE ASSETS

Intangible assets acquired by the Group that have finite useful lives are measured at cost less accumulated amortisation and accumulated impairment losses.

Subsequent expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in surplus or deficit as incurred.

Amortisation

Amortisation is calculated on the cost of the asset, or another amount substituted for cost, less its residual value.

Amortisation is recognised in surplus or deficit on a straight-line basis over the estimated useful lives of the intangible assets from the date they are available for use. The estimated useful life of computer software for the current and comparative years is three years.

Amortisation methods, useful lives and residual values are reviewed at each financial year-end and adjusted if appropriate.

F) LEASED ASSETS

All leases are operating leases and neither the leased assets nor the future obligation to pay rentals are recognised in the Group's statement of financial position.

G) EMPLOYEE BENEFITS

Defined contribution superannuation plans

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. The Group's obligations for contributions to defined contribution plans are recognised as an expense in surplus or deficit when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in future payments is available.

G) EMPLOYEE BENEFITS (CONTINUED)

Short-term benefits

Short-term employee benefits are expensed as the service is provided. A liability is recognised for the amount to be paid if the Group has a present legal or constructive obligation to pay an amount as a result of past service provided by the employee and the amount can be measured reliably.

The Group has adopted AASB119 Employee Benefits (2011) with a date of initial application of 1 July 2013.

The amended AASB119 defines short-term benefits as benefits that are expected to be settled wholly within twelve months after the end of the annual reporting period in which the employees render the related service. Short-term benefits were previously defined as those due to be settled within twelve months after the end of the period in which employees render the related service. This change may result in benefits previously classified as short-term being treated as other long-term employee benefits, and measured on a discounted basis.

The adoption of the amended standard has had no material impact on the Group's financial statements in the current or comparative period.

Long-term service benefits

The Group's net obligation in respect of long-term service benefits is the amount of future benefits that employees have earned in return for their service in the current and prior periods. The obligation is calculated using expected future increases in wages and salary rates including related on-costs and expected settlement dates and is discounted to determine its present value. The discount rate is the yield at the reporting date on Australian government bonds that have maturity dates approximating the terms of the Group's obligations.

H) REVENUE AND INCOME

Government funding, fundraising and bequests

Revenue from non-reciprocal grants and donations is recognised when the Group obtains control of the asset or the right to receive it; it is probable that the economic benefits from the asset will flow to the Group; and its amount can be measured reliably.

Grants or donations which are reciprocal in nature (those which have to be returned if the Group fails to deliver specified services or fulfil specified conditions) are initially recognised as deferred revenue (liability), with revenue recognised as the services are performed or the conditions are fulfilled.

Revenue from bequests of shares or other property is recognised at fair value, being the market value of the asset received at the date on which the Group becomes legally entitled to the asset.

Rendering of services

Revenue from rendering of services is recognised in proportion to the stage of completion of the transaction at reporting date. The stage of completion is assessed by reference to work performed.

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

H) REVENUE AND INCOME (CONTINUED)**Sale of goods**

Revenue from the sale of goods is measured at the fair value of the consideration received or receivable, net of returns, trade discounts or volume rebates. Revenue is recognised when persuasive evidence exists, usually in the form of an executed sales agreement, that the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably. If it is probable that discounts will be granted and the amounts can be measured reliably, the discounts are recognised as a reduction of revenue as the sales are recognised.

Financial income

Finance income comprises interest income on funds invested, distributions from trusts, dividends, gains or losses on disposal of financial assets and changes in fair value of financial assets.

Interest income is recognised as it accrues in surplus or deficit, using the effective interest method. Dividends and distributions from trusts are recognised on the date that the Group's right to receive payment is established.

Rental income

Rental income is recognised in surplus or deficit on a straight-line basis over the terms of the lease.

I) IN-KIND DONATIONS

No monetary value has been attributed to the valuable services provided by the many volunteer workers.

The Group also receives donations in the form of in-kind goods and services. The value of goods and services received that can be quantified and is considered material, is recognised at fair value in the financial statements. In the current year, the Group received goods in kind such as items donated for raffles and services in kind such as grounds maintenance and professional services. No monetary value has been attributed to these goods and services as they are not considered material to the Group.

J) GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST) except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

K) IMPAIRMENT**(i) Financial assets***Financial assets at amortised cost*

A financial asset at amortised cost is assessed at each reporting date to determine whether it is impaired. A financial asset at amortised cost is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably. Objective evidence that these financial assets are impaired can include default or delinquency by a debtor, restructuring of an amount due to the Group on terms that the Group would not consider otherwise, or indications that a debtor or issuer will enter bankruptcy.

The Group considers evidence of impairment for trade and other receivables at both specific asset and collective levels. All individually significant receivables are assessed for specific impairment. All individually significant receivables found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. This collective assessment groups together receivables with similar risk characteristics, and considers historical trends of default; the timing of recoveries and the amount of losses incurred, adjusted for management's judgement about current economic and credit conditions.

An impairment loss in respect of a financial asset at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Losses are recognised in surplus or deficit and reflected in an allowance account against the asset. Interest on the impaired asset continues to be recognised through the unwinding of the discount.

When a subsequent event causes the amount of impairment loss to decrease, the decrease is reversed through surplus or deficit.

Financial assets at fair value

Impairment assessment is not required to be carried out for financial assets at fair value when the requirements of AASB 9 are applied, as all changes in fair value are either recognised in surplus or deficit or other comprehensive income (depending upon the classification).

(ii) Non-financial assets

The carrying amounts of the Group's non-financial assets, other than inventories (see Note 2c), are reviewed at each reporting date for any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated.

An impairment loss is recognised if the carrying amount of an asset exceeds its recoverable amount. The recoverable amount of an asset is the higher of its value in use and its fair value less costs to sell. As the future economic benefits of the asset are not primarily dependent on the asset's ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of the asset. Depreciated replacement cost is defined as the current replacement cost of an asset less, where applicable, accumulated depreciation calculated to reflect the already consumed or expired economic benefits of the asset.

Impairment losses are recognised in surplus or deficit.

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

K) IMPAIRMENT (CONTINUED)

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

L) EXPENSES

Operating lease payments

The Group has entered into leases of land, properties, motor vehicles and IT equipment as disclosed in note 18. The Group has determined that all the risks and rewards of ownership of these premises, vehicles and equipment remain with the lessor and has therefore classified the leases as operating leases.

Payments made under operating leases are recognised in the Statement of Comprehensive Income on a straight-line basis over the term of the lease.

Financial expenses

Financial expenses represent interest relating to interest-bearing liabilities and bank overdraft fees. Financial expenses are recognised using the effective interest rate method.

M) INCOME TAX

No income tax is payable by the Group as Section 50-5 of the Income Tax Assessment Act 1997 exempts recognised Charitable Institutions from Income Tax.

Cerebral Palsy Alliance and its controlled entities are deductible gift recipients as defined in the Income Tax Assessment Act.

3. DETERMINATION OF FAIR VALUES

A number of the Group's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods.

Financial assets at fair value

The fair value of these financial assets is determined by reference to their quoted closing bid price or net asset value at the reporting date.

Non-derivative financial liabilities

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date.

Trade and other receivables

The fair value of trade and other receivables is estimated as the present value of future cash flows, discounted at the market rate of interest at the reporting date.

When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

The Group has adopted AASB 13 Fair Value Measurement with a date of initial application of 1 July 2013.

AASB 13 establishes a single framework for measuring fair value and making disclosures about fair value measurements when such measurements are required or permitted by other AASBs. It unifies the definition of fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. It replaces and expands the disclosure requirements about fair value measurements in other AASBs, including AASB 7. As a result, the Group has included additional disclosures, where appropriate.

In accordance with the transitional provisions of AASB 13, the Group has applied the new fair value measurement guidance prospectively and has not provided any comparative information for new disclosures. The change had no significant impact on the measurements of the Group's assets and liabilities.

4. GOVERNMENT FUNDING

The following government support is included under Government funding:

Commonwealth Government

NSW Government

Total government funding

CONSOLIDATED

2014 \$'000	2013 \$'000
5,192	5,438
43,254	40,851
48,446	46,289

5. REMUNERATION OF AUDITORS

Audit services

Auditors of the Company - KPMG Australia

Audit of the financial report

Other regulatory audit services

Other services

Auditors of the Company - KPMG Australia

Other advisory services

CONSOLIDATED

2014 \$'000	2013 \$'000
120	144
10	20
130	164
90	3

6. EXPENSES

Other expenses relate to items which have not been allocated to specific functions and include the following items:

Wages and salaries

Depreciation

IT Equipment and leasing

Insurance

CONSOLIDATED

2014 \$'000	2013 \$'000
4,928	4,596
940	954
921	879
497	611

Total expenses in the Consolidated Statement of Comprehensive Income include defined contribution superannuation expense of \$4,265,000 (2013: \$3,986,000) and rental expense on operating leases of \$1,766,000 (2013: \$1,742,000).

7. FINANCE INCOME AND FINANCE COSTS

	CONSOLIDATED	
	2014 \$'000	2013 \$'000
Recognised in surplus or deficit		
Interest income – Short-term cash deposits	235	151
Interest income - Investments	73	197
Dividend and trust distribution income	1,562	1,669
Realised net gain on sale of investments	4	52
Net gain in fair value of financial assets at fair value through surplus or deficit	160	93
Total finance income	2,034	2,162
Finance costs - borrowing costs	(22)	(9)
Net finance income recognised in surplus or deficit	2,012	2,153
Recognised in other comprehensive income		
Net change in fair value of financial assets at fair value through other comprehensive income	1,756	1,455
Finance income recognised in other comprehensive income	1,756	1,455

8. CASH AND CASH EQUIVALENTS

	CONSOLIDATED	
	2014 \$'000	2013 \$'000
Cash at bank and in hand	370	2,793
Short-term bank deposits	2,353	618
Total cash and cash equivalents	2,723	3,411

The carrying amount of cash and cash equivalents as at 30 June 2014 and 2013 was equal to their fair value.

9. TRADE AND OTHER RECEIVABLES

Current

	CONSOLIDATED	
	2014 \$'000	2013 \$'000
Trade receivables	793	749
Other receivables	2,038	524
Prepaid expenses	1,035	1,072
Accrued income	801	903
Total trade and other receivables	4,667	3,248

The carrying amount of trade and other receivables as at 30 June 2014 and 2013 was equal to their fair value.

Trade receivables are shown net of impairment losses of \$17,000 (2013: \$4,000).

The movement in the allowance for impairment of trade receivables during the year was as follows:

	CONSOLIDATED	
	2014 \$'000	2013 \$'000
Balance at 1 July	4	9
Amounts written off	(1)	(3)
Impairment loss reversed		(2)
Impairment loss 2014	14	
Balance at 30 June	17	4

10. INVENTORIES

Non-manufacturing stores

	CONSOLIDATED	
	2014 \$'000	2013 \$'000
	216	157

11. INVESTMENTS

Current

	CONSOLIDATED	
	2014 \$'000	2013 \$'000
Financial assets at fair value through surplus or deficit	2,115	2,302
Total current investments	2,115	2,302

Non-Current

	CONSOLIDATED	
	2014 \$'000	2013 \$'000
Financial assets at fair value through surplus or deficit	4,667	4,362
Financial assets at fair value through other comprehensive income	20,874	18,221
Total non-current investments	25,541	22,583

12. PROPERTY, PLANT AND EQUIPMENT	FREEHOLD LAND	BUILDINGS	IMPROVEMENTS TO CROWN LAND	PLANT AND EQUIPMENT	MOTOR VEHICLES	CAPITAL WORKS IN PROGRESS	TOTAL
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cost							
At 1 July 2013	4,591	30,978	1,719	3,594	4,777	15	45,674
Acquisitions	-	263	-	81	1,297	2,045	3,686
Transfers	-	-	-	-	-	-	-
Disposals	-	-	-	(45)	(1,294)	(8)	(1,347)
At 30 June 2014	4,591	31,241	1,719	3,630	4,780	2,052	48,013
Depreciation and impairment losses							
At 1 July 2013	-	4,927	1,314	1,657	1,232	-	9,130
Depreciation charge for the year	-	1,246	18	446	903	-	2,613
Disposals	-	-	-	(40)	(615)	-	(655)
At 30 June 2014	-	6,173	1,332	2,063	1,520	-	11,088
Carrying amounts							
At 1 July 2013	4,591	26,051	405	1,937	3,545	15	36,544
At 30 June 2014	4,591	25,068	387	1,567	3,260	2,052	36,925

13. INTANGIBLE ASSETS	CONSOLIDATED	
	2014 \$'000	2013 \$'000
COMPUTER SOFTWARE		
Cost		
At 1 July	1,868	1,380
Acquisitions	60	488
At 30 June	1,928	1,868
Accumulated amortisation		
At 1 July	781	510
Amortisation charge for the year	291	271
At 30 June	1,072	781
Carrying amount		
At 1 July	1,087	870
At 30 June	856	1,087

The amortisation charge is included within the other expenses in the Statement of Comprehensive Income.

14. TRADE AND OTHER PAYABLES

	CONSOLIDATED	
	2014 \$'000	2013 \$'000
Trade payables	2,263	1,572
Government funding received in advance	1,488	2,385
Other creditors and accruals	3,861	2,315
Deferred revenue	210	125
Total trade and other payables	7,822	6,397

The carrying amount of trade and other payables as at 30 June 2014 and 2013 was equal to the fair value.

15. EMPLOYEE BENEFITS

	CONSOLIDATED	
	2014 \$'000	2013 \$'000
Current		
Salaries and wages accrued	2,043	1,703
Liability for annual leave	2,969	2,875
Liability for long service leave	2,427	2,316
Total employee benefits - current	7,439	6,894
Non-Current		
Liability for long service leave	1,169	1,031

16. FAIR VALUE RESERVE

The fair value reserve records the cumulative net changes in fair value of financial assets at fair value through other comprehensive income.

17. FINANCING FACILITIES

The Group has access to a bank overdraft (unused as at the reporting date) of \$500,000 (2013: \$500,000). The bank overdraft facility is secured by a floating charge over the assets of the Group.

18. OPERATING LEASES

	CONSOLIDATED	
	2014 \$'000	2013 \$'000
Leases as lessee		
Future operating lease commitments not provided for in the financial statements and payable:		
- not later than one year	1,710	1,789
- later than one year but not later than five years	1,639	1,679
- later than five years	121	133
Total operating leases	3,470	3,601

18. OPERATING LEASES (CONTINUED)

The leases cover:

Type	Term
Properties	0 - 60 Months
Land	50 Years
Wheelchair-accessible Motor Vehicles	60 Months
IT Equipment	36 - 60 Months

None of the leases include contingent rentals. All include options to renew.

Long-term lease of land

On 1 December 2006, the Group entered into a long-term operating lease of land at Allambie Heights with the State of New South Wales ('the lessor'). The lease term is 50 years with an option to renew for a further 40 years. Under the terms of the lease, the Group pays a nominal rent. The fair value of the lease rental of \$940,000 (2013: \$913,000) has been recognised as an expense in surplus or deficit. However, this is offset by contribution income from the lessor of the same amount which is also recognised in surplus or deficit. Accordingly, there is no net impact on the net surplus or deficit for the current or previous years.

19. CAPITAL AND OTHER EXPENDITURE COMMITMENTS

As at 30 June 2014 the Group had made contractual capital commitments and other expenditure commitments of \$2,083,541 (2013: \$186,000) which had been contracted for as at that date but not recognised as liabilities.

20. CONTINGENT LIABILITIES

The Directors are of the opinion that provisions are not required in respect of the following contingent liabilities as the probability of an outflow of resources is remote or the amount is not capable of reliable measurement.

Bank guarantees

As at 30 June 2014, the Group has bank guarantees amounting to \$171,562 (2013: \$180,184) in connection with certain properties on operating lease. As at 30 June 2014, the bank guarantee facility of the Group had a limit of \$200,000 (2013: \$200,000) of which \$28,438 (2013: \$19,816) was unused.

The bank guarantee is secured by a floating charge over the assets of the Group.

Contingencies – litigation

The Group has been involved in claims incidental to the ordinary course of business. Where considered appropriate, legal advice has been obtained. The Group does not consider that the outcome of any such claims known to exist at the date of this report, either individually or in aggregate, is likely to have a material effect on its operations or financial position. The directors are of the opinion that provisions are not required in respect of any matters as it is not probable that a future sacrifice of economic benefits will be required, or the amount is not capable of reliable measurement.

20. CONTINGENT LIABILITIES (CONTINUED)*Deed of Cross Guarantee*

Under the terms of the deed of cross guarantee entered into in accordance with ASIC Class Order (98/1418) the Company has undertaken to meet any shortfall which might arise on the winding up of the controlled entities which are party to the deed (refer note 24). As at the date of this report the controlled entities are not in liquidation nor is there any indication that the controlled entities will be wound up.

21. RELATED PARTY INFORMATION**Directors' compensation**

The directors act in an honorary capacity and received no compensation for their services as Directors.

Key management personnel compensation

The key management personnel compensation is as follows:

	CONSOLIDATED	
	2014 \$	2013 \$
Short-term benefits	2,157,077	1,881,604
Long-term benefits	4,155	28,908
	2,161,231	1,910,512

Payments to defined contribution superannuation funds in respect of key management personnel amounted to \$178,636 (2013: \$151,226). These have been classified under short-term benefits.

22. MEMBERS' GUARANTEE

In accordance with the Company's Memorandum and Articles of Association each member of the Company has a maximum liability of \$20 in the event of the Company being wound up while he/she is a member (or within one year after he/she ceases to be a member) for payment of the debts and liabilities of the Company contracted before he/she ceased to be a member. As at 30 June 2014 there were 353 members (2013: 399).

23. COMPANY DETAILS

Cerebral Palsy Alliance and its controlled entities are incorporated and domiciled in Australia. The companies are limited by guarantee and exempted under Section 150 (1) of the Corporations Act 2001 from using the word "Limited" with the exception of The Cerebral Palsy Foundation Pty Ltd.

24. CONSOLIDATED ENTITIES / DEED OF CROSS GUARANTEE

Particulars in relation to controlled entities, all of which are incorporated in Australia:

Ultimate parent entity

Cerebral Palsy Alliance

Subsidiaries subject to Deed of Cross Guarantee

Cerebral Palsy Alliance - Accommodation South

Cerebral Palsy Alliance - Accommodation North

Cerebral Palsy Alliance - Accommodation Hunter

Cerebral Palsy Alliance - Therapy Services

Cerebral Palsy Alliance - Community Access Services

Cerebral Palsy Alliance - Venue Burges House

The Cerebral Palsy Institute

The CP Institute

United Cerebral Palsy Australia

The Australian Cerebral Palsy Register

The Australian CP Register

The CP Foundation

International CP Foundation

CP Research Foundation

Subsidiary not subject to Deed of Cross Guarantee

The Cerebral Palsy Foundation Pty Ltd

The Cerebral Palsy Foundation Pty Ltd acts as the trustee for The Cerebral Palsy Foundation.

Each of the subsidiaries are wholly owned.

Pursuant to ASIC Class Order 98/1418 (as amended) dated 13 August 1998, the wholly-owned subsidiaries listed above are relieved from the Corporations Act 2001 requirements for preparation, audit and lodgement of financial reports, and directors' reports.

It is a condition of the Class Order that the Company and each of the subsidiaries seeking the financial reporting relief (Group Entities) enter into a Deed of Cross Guarantee. The effect of the Deed is that each Group Entity guarantees to each creditor payment in full of any debt in the event of winding up of any Group Entity under certain provisions of the Corporations Act 2001. If a winding up occurs under other provisions of the Act, each Group Entity will only be liable in the event that after six months any creditor has not been paid in full. The subsidiaries have also given similar guarantees that would apply in the event that the Company was wound up.

The subsidiary which is not subject to the Deed of Cross Guarantee is a dormant entity with no transactions or balances in this entity. Accordingly, the consolidated statement of comprehensive income and consolidated statement of financial position presented on pages 14 and 15 of the financial statements represent the consolidated results of the Group Entities after eliminating all transactions between parties to the Deed of Cross Guarantee.

25. PARENT ENTITY DISCLOSURES

As at, and throughout the financial year ended 30 June 2014 the parent entity of the consolidated entity was Cerebral Palsy Alliance. The parent entity's result, financial position and contingencies were identical to those of the Group.

Parent entity contingencies

The parent entity had the same bank guarantees and contingencies relating to litigation as are disclosed in relation to the Group in Note 20.

The parent entity has entered into a Deed of Cross Guarantee with the effect that the parent entity guarantees debts of its subsidiaries.

Further details of the Deed of Cross Guarantee and the subsidiaries subject to the deed are disclosed in note 24.

26. SUBSEQUENT EVENTS

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Company, to affect significantly the operations of the Group, the results of those operations, or the state of affairs of the Group, in future financial years.

27. ECONOMIC DEPENDENCY

The Group is dependent upon the ongoing receipt of grants from the Commonwealth and NSW State Departments to ensure the continuance of its services.

Lead Auditor's Independence Declaration



Auditor's Independence Declaration under subdivision 60-C section 60-40 of Australian Charities and Not-for-profits Commission Act 2012

To: the directors of Cerebral Palsy Alliance

I declare that, to the best of my knowledge and belief, in relation to the audit for the financial year ended 30 June 2014 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Australian Charities and Not-for-profits Commission Act 2012 in relation to the audit and;
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

A handwritten signature of 'KPMG' in black ink.

KPMG

A handwritten signature of 'Kathy Ostin' in black ink.

Kathy Ostin
Partner

Sydney

23 September 2014

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Independent Auditor's Report



Independent auditor's report to the members of Cerebral Palsy Alliance

We have audited the accompanying financial report of Cerebral Palsy Alliance (the Company), which comprises the consolidated statement of financial position as at 30 June 2014, and consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year ended on that date, notes 1 to 27 comprising a summary of significant accounting policies and other explanatory information and the directors' declaration of the Group comprising the Company and the entities it controlled at the year's end or from time to time during the financial year.

This audit report has also been prepared for the members of the Company pursuant to *Australian Charities and Not-for-profits Commission Act 2012* and the *Australian Charities and Not-for-profits Commission Regulation 2013* (ACNC) and Section 24(2) of the *Charitable Fundraising (NSW) Act 1991* and Regulations and with Section 15(1) and 15(2) of the *Charitable Collections Act (WA) 1946* and Regulations (collectively the Acts and Regulations).

Directors' responsibility for the financial report

The Directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements, the ACNC, and the Acts and Regulations. The Directors' responsibility also includes such internal control as the Directors determine necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Group's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We performed the procedures to assess whether in all material respects the financial report gives a true and fair view, in accordance with Australian Accounting Standards – Reduced Disclosure

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Requirements, and the ACNC, which is consistent with our understanding of the Group's financial position and of its performance.

In addition, our audit report has also been prepared for the members of the Company to meet the requirements of the Acts and Regulations. Accordingly, we have performed additional work beyond that which is performed in our capacity as auditors pursuant to the ACNC. These additional procedures included obtaining an understanding of the internal control structure for fundraising appeal activities and examination, on a test basis, of evidence supporting compliance with the accounting and associated record keeping requirements for fundraising appeal activities pursuant to the Acts and Regulations.

It should be noted that the accounting records and data relied upon for reporting on fundraising appeal activities are not continuously audited and do not necessarily reflect after the event accounting adjustments and the normal year end financial adjustments for such matters as accruals, prepayments, provisioning and valuations necessary for year end financial report preparation.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the *Australian Charities and Not-for-profits Commission Act 2012*.

Auditor's opinion

In our opinion, the financial report of the Group is in accordance with the *Australian Charities and Not-for-profits Commission Act 2012* including:

- (a) giving a true and fair view of the Group's financial position as at 30 June 2014 and of its performance for the year ended on that date; and
- (b) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Australian Charities and Not-for-profits Commission Regulation 2013*.

Audit opinion pursuant to the Charitable Fundraising Act (NSW) 1991

In our opinion:

- (a) the financial report gives a true and fair view of the Group's financial result of fundraising appeal activities for the financial year ended 30 June 2014;
- (b) the financial report has been properly drawn up, and the associated records have been properly kept for the period from 1 July 2013 to 30 June 2014, in accordance with the *Charitable Fundraising Act (NSW) 1991* and Regulations;

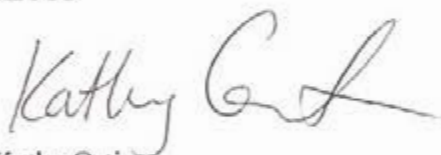
- (c) money received as a result of fundraising appeal activities conducted during the period from 1 July 2013 to 30 June 2014 has been properly accounted for and applied in accordance with the *Charitable Fundraising Act (NSW) 1991* and Regulations; and
- (d) there are reasonable grounds to believe that the Group will be able to pay its debts as and when they fall due.

Audit opinion pursuant to the Charitable Collections Act (WA) 1946 and Charitable Collections Regulations (WA) 1947

In accordance with the requirements of Section 15(2) of the *Charitable Collections Act (WA) 1946* and *Charitable Collections Regulations (WA) 1947* (the Act and Regulations), we have reviewed the Act and Regulations for the purpose of reporting whether, as a result of completing our audit procedures on the financial report of the Group for the year ended 30 June 2014, we have not become aware of any condition or event that constitute a material default by the Group in the performance of, or compliance with, any requirements of the Act or Regulations.



KPMG



Kathy Ostin
Partner

Sydney

23 September 2014

Cerebral Palsy Alliance

Cerebral Palsy Alliance builds futures for children and adults with cerebral palsy in NSW and the ACT.

The organisation was founded under the name The Spastic Centre on 30 January 1945 by a concerned group of 25 parents of children with cerebral palsy, led by Neil and Audrie McLeod.

Cerebral Palsy Alliance provides vital supports, services and equipment for more than 4,000 children and adults each year.

Cerebral Palsy Alliance also funds research for cerebral palsy prevention, cure and intervention. We fund the world's best and brightest minds in cerebral palsy research – many here in Australia. Our grants shape the direction of cerebral palsy research, and help build careers dedicated to the prevention and cure of this complex condition.



Lucas & Phyllis



Cerebral Palsy Alliance

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